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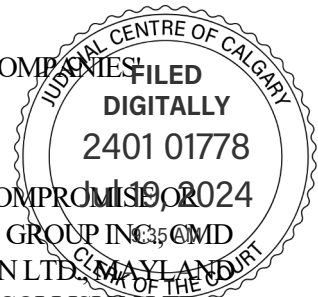
COURT

COURT OF KING'S BENCH OF ALBERTA

JUDICIAL CENTRE

CALGARY

APPLICANT IN THE MATTER OF THE COMPANIES
CREDITORS ARRANGEMENT ACT,
R.S.C. 1985, c. C-36, AS AMENDED



AND IN THE MATTER OF A PLAN OF COMPROMISE OR
ARRANGEMENT OF COLLISION KINGS GROUP INC., CMD
HOLDINGS INC., EAST LAKE COLLISION LTD., MAYLAND
HEIGHTS COLLISION LTD., SUNRIDGE COLLISION LTD.,
ARROW AUTO BODY LTD., CMD GLASS LTD., ROYAL VISTA
COLLISION LTD., STATHKO INVESTMENTS LTD., 219931
ALBERTA LTD., COLLISION KINGS 3 LTD., NICK'S REPAIR
SERVICE LTD., 10026923 MANITOBA LTD. and BUNZY'S AUTO
BODY LTD.

DOCUMENT

THIRD REPORT OF FTI CONSULTING CANADA INC., IN ITS
CAPACITY AS MONITOR OF COLLISION KINGS GROUP INC.,
CMD HOLDINGS INC., EAST LAKE COLLISION LTD.,
MAYLAND HEIGHTS COLLISION LTD., SUNRIDGE
COLLISION LTD., ARROW AUTO BODY LTD., CMD GLASS
LTD., ROYAL VISTA COLLISION LTD., STATHKO
INVESTMENTS LTD., 219931 ALBERTA LTD., COLLISION
KINGS 3 LTD., NICK'S REPAIR SERVICE LTD., 10026923
MANITOBA LTD. and BUNZY'S AUTO BODY LTD.

July 18, 2024

ADDRESS FOR SERVICE AND
CONTACT INFORMATION OF
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THIRD REPORT OF THE MONITOR

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Appendix A – Third Cash Flow Statement

INTRODUCTION

1. On February 7, 2024, Collision Kings Group Inc. (“**CKGI**”), CMD Holdings Inc. (“**CMD Holdings**”), East Lake Collision Ltd. (“**East Lake**”), Mayland Heights Collision Ltd. (“**Mayland Heights**”), Sunridge Collision Ltd. (“**Sunridge**”), Arrow Auto Body Ltd. (“**Arrow**”), CMD Glass Ltd. (“**CMD Glass**”), Royal Vista Collision Ltd. (“**Royal Vista**”), Stathko Investments Ltd. (“**Stathko Investments**”), 2199931 Alberta Ltd. (“**219 Alberta**”), Collision Kings 3 Ltd. (“**CK3L**”), Nick’s Repair Service Ltd. (“**Nick’s Repair**”), 10026923 Manitoba Ltd. (“**100 Manitoba**”) and Bunzy’s Auto Body Ltd. (“**Bunzy’s**”) (collectively, the “**Applicants**” or the “**Collision Kings Group**”) were granted an initial order (the “**Initial Order**”) to commence proceedings (the “**CCAA Proceedings**”) under the Companies’ Creditors Arrangement Act, R.S.C. 1985, c. C-36, as amended (the “**CCAA**”).

2. The Initial Order, established a stay of proceedings (the “**Stay of Proceedings**”) in favor of the Applicants until February 17, 2024, appointed FTI Consulting Canada Inc. as Monitor (the “**Monitor**”) in these CCAA Proceedings and granted, among other things, the following relief:
 - a. approved a sales and investment solicitation process (the “**SISP**”) and stalking horse purchase agreement (the “**Stalking Horse APA**”) dated January 31, 2024, between the Applicants and Lift Auto Group Operating Corporation (“**Lift**”);

 - b. authorized the Applicants the obtain and borrow funds up to \$600,000 under a credit facility (“**Interim Facility**”) from The Toronto Dominion Bank (“**Interim Lender**”) in order to finance the Applicants’ operations and restructuring efforts within the CCAA Proceedings;

- c. granted a second ranking charge over the Applicants' Property in favour of the Interim Lender to secure obligations under the Interim Facility ("**Interim Lender's Charge**");
- d. granted certain other court ordered priority charges for individuals identified as critical to the operations and success of these CCAA Proceedings namely:
 - i. first, an Administration Charge of \$500,000; and
 - ii. third, a Directors Charge of \$400,000;

(collectively, with the Interim Lender's Charge the "**CCAA Charges**").

- 3. At the comeback hearing held on February 14, 2024, this Court granted the following relief:
 - a. an amended and restated Initial Order (the "**ARIO**") which provided for among other things:
 - i. an increase to the Interim Facility and the Interim Lender's Charge from \$600,000 to \$1,125,000
 - ii. the granting a fourth-ranking charge against the Applicants' property for a retention and incentive plan ("**RIP**") in the amount of \$425,000;
 - iii. an extension of the Stay of Proceedings until and including March 29, 2024; and
 - iv. a declaration that pursuant to section 5(5) of the Wage Earner Protection Program Act, S.C. 2005, c. 47, s.1 ("**WEPPA**") that the Applicants and their former employees meet the criteria established by section 3.2 of the Wage

Earner Protection Program Regulations, SOR/2008-222 (the “**WEPP Regulations**”) as of the date of the granting of the Stay Extension and WEPPA Order; and

- b. a conditional sale approval and vesting order (the “**Stalking Horse SAVO**”) approving the Stalking Horse APA (including with any amendments resulting from the Stalking Horse Bidder’s participation in the Auction) and authorizing the Applicants to enter into the transaction contemplated therein, in the event the Stalking Horse APA is determined to be the Successful Bidder (as defined below).
4. The SISP ultimately resulted in a bid from a new purchaser that was superior to the Stalking Horse APA, the superior bid triggered an auction (“**Auction**”) pursuant to the terms of the SISP. On March 13, 2024, the Monitor held the Auction. After several rounds of bidding Lift was determined to be the Successful Bidder, the result was an improved asset purchase agreement (“**Enhanced Stalking Horse APA**”) with substantially enhanced economic recovery for the Collision Kings Group’s creditors as compared to the initial Stalking Horse APA.
 5. On March 27, 2024, this Court granted the following relief:
 - a. an order (the “**March Stay Extension Order**”):
 - i. extending the Stay of Proceedings until and including July 25, 2024;
 - ii. increasing in the amount of the Administration Charge to \$1.0 million;
 - iii. directing the proceeds (the “**Proceeds**”) from the Enhanced Stalking Horse APA (as defined below) to be held in trust by the Monitor;

- iv. authorizing and empowering (but not obligating) the Monitor to apply any part of the Proceeds to: (i) repay any amounts owing under the Interim Financing Facility; (ii) pay the professional fees of the Monitor, counsel to the Monitor, and counsel to the Applicants, in each case at their standard rates and charges; and/or (iii) pay any operating costs and wind down costs relating the business of the Applicants, as necessary; and
 - v. expanding the Monitor's powers to allow the Monitor to execute, assign, issue and endorse documents in respect of the Property and /or Business; and
- b. an order (the "**Royal Vista Vesting Order**") vesting the assets included in the asset purchase agreement (the "**Royal Vista APA**") between Royal Vista and CMD Holdings (the "**Royal Vista Vendors**") and 5807698 Manitoba Ltd and 10191777 Manitoba Ltd. (collectively the "**Royal Vista Purchaser**") in the name of the Royal Vista Purchaser.
6. On July 18, 2024, the Applicants filed a notice of application returnable on July 25, 2024, (the "**July 25 Application**"), seeking an order (the "**Stay Extension Order**") requesting an extension of the Stay of Proceedings until and including October 31, 2024.

PURPOSE

7. The purpose of this report (this "**Report**" or the "**Third Report**") is to provide the Court and the Applicants' stakeholders with information regarding the Applicants' ongoing CCAA Proceedings and the Monitor's comments with respect to materials filed by the Applicants in support of the July 25 Application:

- a. a summary of the Monitor’s activities since its report dated March 21, 2024 (the “**Second Report**”);
- b. a summary of the Applicants’ efforts to monetize assets not included in the Enhanced Stalking Horse APA or Royal Vista APA, namely Mayland Heights and CMD Holdings (collectively, the “**Remaining Assets**”);
- c. a summary of the Applicants actual cash receipts and disbursements for the 17 week period ending July 14, 2024, as compared to the Second Cash Flow Statement that was presented to this Court as attached to the Second Report;
- d. a summary of the receipts and disbursements of the funds held by the Monitor in trust pursuant to the March Stay Extension Order (the “**Funds in Trust**”);
- e. the Applicants’ third CCAA cash flow statement (the “**Third CCAA Cash Flow Statement**”) for the period commencing on July 15, 2024 and ending November 4, 2024; and
- f. the Monitor’s conclusions and recommendations with respect to the relief requested by the Applicants at the July 25 Application.

TERMS OF REFERENCE

8. In preparing this report, the Monitor has relied upon certain information (the “**Information**”) including Applicants unaudited financial information, books and records and discussions with senior management of the Collision Kings Group (“**Management**”).
9. Except as described in this report, the Monitor has not audited, reviewed or otherwise attempted to verify the accuracy or completeness of the Information in a manner that would

comply with Generally Accepted Assurance Standards pursuant to the Chartered Professional Accountants of Canada Handbook.

10. The Monitor has not examined or reviewed financial forecasts and projections referred to in this report in a manner that would comply with the procedures described in the Chartered Professional Accountants of Canada Handbook.
11. Future oriented financial information reported to be relied on in preparing this report is based on Management's assumptions regarding future events. Actual results may vary from forecast and such variations may be material.
12. Unless otherwise stated, all monetary amounts contained herein are expressed in Canadian dollars.

ACTIVITIES OF THE MONITOR

13. The Monitor's activities since the date of the Second Report have included the following:
 - a. ongoing discussions with Management and the Collision Kings Group's legal counsel, MLT Aikins LLP, regarding the Applicants' business and financial affairs;
 - b. taking possession and holding in trust the Proceeds paid by Lift pursuant to the Enhanced Stalking Horse APA and the proceeds from the Royal Vista APA;
 - c. reviewing the Applicants' cash flows and monitoring and providing liquidity to the Applicants, as contemplated in the Second Cash Flow Statement, from Funds the Trust;
 - d. repaying the amounts owing under the Interim Facility from the Funds in Trust;

- e. assisting the Company realize on the Remaining Assets;
- f. monitoring and assisting the Applicants in their efforts to wind-down operations and complete final administrative matters;
- g. various discussions with creditors;
- h. receiving and reviewing the draft working capital calculation (the “**Working Capital Calculation**”) which in accordance with s. 3.7(a) of the Enhanced Stalking Horse APA, was provided by Lift to the Applicants and the Monitor on June 13, 2024:
 - i. the Monitor understands the Applicants are currently reviewing the Working Capital Calculation and have until August 12, 2024 to dispute the Working Capital Calculation in accordance with s. 3.7(b) of the Enhanced Stalking Horse APA;
 - ii. if the Working Capital Calculation is disputed by the Applicants, the parties have a period of 30 days to try and resolve the dispute (which could take up to September 11, 2024); and
 - iii. if the Working Capital Calculation despite cannot be resolved by the end of the 30-day period, the dispute with respect to such objection shall be submitted to the Monitor for determination, which shall be final and binding;
- i. assisting the Applicants in responding to a trust examination of the Applicant’s division accounts by the Canada Revenue Agency (the “**CRA**”). The CRA has submitted a proof of claim in the amount of approximately \$1.2 million. This claim

includes a deemed trust portion of approximately \$240,000, that the Applicants and the Monitor are currently reviewing the proof of claim and expect to address the claim as part of the final distribution at the end of these CCAA Proceedings;

- j. working with Monitor’s counsel to complete a review (“**Security Review**”) of the security interests held by the Applicants’ various secured creditors and across its different operating jurisdictions. The Monitor intends to provide additional comments in respect to the Security Review in a future report when it makes an application to distribute proceeds; and
- k. preparing this Report.

REMAINING PROPERTIES

ROYAL VISTA APA

- 14. On March 26, 2024, the Royal Vista APA was executed which sold the property, assets and undertakings of Royal Vista and assigned the lease agreement between CMD Holdings and CMD Properties Inc to the Royal Vista Purchaser for consideration of \$115,000 (the “**Royal Vista Proceeds**”).
- 15. Subsequent to the granting of the Royal Vista Vesting Order and as contemplated in the Royal Vista APA, the Royal Vista Purchaser transferred Royal Vista Proceeds to the Monitor on or around March 27, 2024 and the Royal Vista APA was closed on March 28, 2024.
- 16. The Monitor has sent the closing certificate in respect of the Royal Vista APA to the Court for filing on July 18, 2024, which confirms that all conditions to closing have been satisfied.

REMAINING ASSETS

17. Subsequent to the closing of the Enhanced Stalking Horse APA and Royal Vista APA, the Applicants' worked to wind-down the two locations that were not sold through the SISP and sell minor Remaining Assets through adhoc asset sales. Total proceeds from these sales were approximately \$25,000 (collectively with the Royal Vista Proceeds the "**Secondary Proceeds**").
18. The Secondary Proceeds, in part and as a whole, do not exceed the sale transaction thresholds set in paragraph 10 (a) of the ARIO and were received by the Monitor and now make up a portion of the Funds in Trust.

SECOND CASH FLOW STATEMENT

19. The Applicants' actual cash flow in comparison to those contained in the Second Cash Flow Statement for the period of March 18, 2024 to July 14, 2024 are summarized below:

17 Week Period Ending Jul 14, 2024			
<i>(CAD\$)</i>	Actual	Forecast	Variance
RECEIPTS			
Receipts	\$ -	\$ -	\$ -
DISBURSEMENTS			
<i>Operating Disbursements</i>			
Employee Expenses	(434,444)	(445,595)	11,152
Rent	(22,096)	(11,406)	(10,690)
Operating Expenses	(84,585)	(71,876)	(12,709)
Parts Purchases	(529,378)	(529,124)	(254)
Miscellaneous Expenses	(30,908)	(50,500)	19,592
<i>Total Operating Disbursements</i>	<u>(1,101,411)</u>	<u>(1,108,501)</u>	<u>7,090</u>
Net Operating Cash Flow	\$ (1,101,411)	\$ (1,108,501)	\$ 7,090
<i>Non-Operating Receipts & Disbursements</i>			
<i>Professional Fees</i>	(777,452)	(991,717)	214,265
<i>Total Non-Operating Receipts & Disbursements</i>	<u>(777,452)</u>	<u>(991,717)</u>	<u>214,265</u>
NET CASH FLOWS	\$ (1,878,863)	\$ (2,100,218)	\$ 221,355
CASH			
Beginning Balance	121,285	121,285	-
<i>Interim Financing (Draw)</i>	325,000	325,000	-
Funds in Trust	1,434,948	1,700,000	(265,053)
Net Cash Inflows / (Outflows)	<u>(1,878,863)</u>	<u>(2,100,218)</u>	<u>221,355</u>
ENDING CASH	\$ 2,369	\$ 46,066	\$ (43,698)
INTERIM FINANCING FACILITY			
Opening	800,000	800,000	-
Draw/ (Repayment)	325,000	325,000	-
ENDING INTERIM FINANCING FACILITY	\$ 1,125,000	\$ 1,125,000	\$ -

20. The material variances in actual receipts and disbursements as compared to the Cash Flow Statement are primarily due to the following:
- a. favourable permanent variance for disbursements of approximately \$7,000 are primarily comprised of the following:
 - i. a favourable variance of approximately \$11,000 relating to employee payroll expenses being lower than forecast due transition of staff to Lift as part of Enhanced Stalking Horse APA;

- ii. an unfavourable variance rent of approximately \$11,000 relating to cure costs due prior to the assignment of leases under the Enhanced Stalking Horse APA;
 - iii. an unfavourable variance of approximately \$13,000 relating to operating expenses relating to the running of the Applicant's business locations prior to the closing of the Enhanced Stalking Horse APA which we received after closing; and
 - iv. a favourable variance of approximately \$20,000 relating to fees owing under the Interim Facility being paid from the Funds in Trust;
- b. the favourable variance for professional fees of approximately \$214,000 relates to the timing of payment of invoices for professionals and is expected to reverse in future periods; and
 - c. the Applicants' net cash flow showed a positive variance of approximately \$221,000 which resulted in the Applicants' draw against the Funds in Trust being approximately \$265,000 less than forecast.
21. As at July 14, 2024, the Interim Financing has been fully drawn to \$1.125 million, as was forecast, and the Applicants have an ending cash balance of approximately \$2,000.

MONITOR'S TRUST FUND RECEIPTS AND DISBURSEMENTS

22. The Monitor's interim statement of cash receipts and disbursements for the period of March 27, 2024 to July 14, 2024 is summarized below:

For the period of March 27 to July 14, 2024

(\$CAD)

Receipts

Proceeds

Enhanced Stalking Horse APA \$ 10,119

Royal Vista APA 115

Remaining Properties 25

Bank Account Interest 101

Total - Receipts 10,360

Disbursements

Funds Advanced to Applicants (1,435)

Repayment of Interim Facility (1,198)

Total - Disbursements (2,633)

Net Cash on Hand \$ 7,727

23. The Monitor has collected approximately \$10.3 million in proceeds from the Enhanced Stalking Horse APA, Royal Vista APA and sale of the Remaining Assets and collected interest in its trust account of approximately \$101,000, for total receipts of approximately \$10.4 million.
24. In accordance with the March Stay Extension Order, the Monitor has made the following distributions:
- a. approximately \$1.4 million to the Applicants to fund operations and for the payment of professional fees as laid out in greater detail in the previous section of this Report; and
 - b. repayment of the Interim Facility in the amount of approximately \$1.2 million. The amounts repaid under the Interim Facility include the principal borrowings, accrued interest and fees and disbursements owed to the Interim Lender.

25. The Monitor is holding approximately \$7.7 million of Funds in Trust as at July 14, 2024. The Funds in Trust are the sole source of funding for the remainder of these CCAA Proceedings and approximately \$460,000 is forecast to be drawn by the Applicants from the Funds in Trust in the Third Cash Flow Statement.

THIRD CASH FLOW STATEMENT

26. Management has prepared the Third Cash Flow Statement to set out the Applicants' liquidity requirements for the 17 weeks ending November 4, 2024 (the "Forecast Period"). A copy of the Third Cash Flow Statement is attached as Appendix A. The Third Cash Flow Statement is summarized as follows:

Weeks Commencing (Monday) <i>(CAD)</i>	17-Week Forecast
Forecast Week	Total
RECEIPTS	
Accounts Receivable	\$ -
Receipts	-
DISBURSEMENTS	
<i>Operating Disbursements</i>	
Employee Expenses	(39,400)
Operating Expenses	(98,485)
<i>Total Operating Disbursements</i>	(137,885)
Net Operating Cash Flow	\$ (137,885)
<i>Non-Operating Receipts & Disbursements</i>	
Professional Fees	(323,117)
<i>Total Non-Operating Receipts & Disbursements</i>	(323,117)
NET CASH FLOWS	\$ (461,001)
CASH	
Beginning Balance	\$ 2,368
Interim Financing (Draw)	-
Funds in Trust	460,000
Net Cash Inflows / (Outflows)	(461,001)
ENDING CASH	\$ 1,367

27. The key assumptions on which the Third Cash Flow Statement is based on are summarized as follows:
- a. no collections of receipts as all accounts receivable, work in progress and prepaids were purchased pursuant to the Enhanced Stalking Horse APA;
 - b. employee expenses of approximately \$40,000 relating to payment of contractors during the wind-down of the Applicants' operations;
 - c. operating expenses of approximately \$100,000 relating to miscellaneous general and administrative expenses, franchise fees, software and other subscriptions required to maintain the company's data back ups and corporate records;
 - d. professional fees of approximately \$323,000 for the Applicants' counsel, the Monitor and Monitor's counsel, including accrued work in progress and unpaid invoices as well as estimated cost to complete the CCAA Proceedings.
28. The Third Cash Flow Statement shows that the Applicants' will have negative net cash flows (inclusive of professional fees) of approximately \$460,000. The Applicants are shown to require an additional approximately \$460,000 to operate through the Forecast Period which will be provided by the Monitor from the Funds in Trust.
29. The Applicants are currently forecast to have approximately \$1,500 in cash on hand at the end of the Forecast Period.

NEXT STEPS

30. The remaining steps to be completed within these CCAA Proceedings include, but are not limited to (collectively, the "Next Steps"):

- a. the reconciliation of the Working Capital Calculation and collection of the consideration owing therefrom to the Applicants;
- b. winding down the operations of the Applicants; and
- c. bringing an application to this Court to seek approval for a distribution of the Funds in Trust and any remaining cash on hand held by the Applicants in accordance with the results of the Security Review.

APPROVAL OF THE ACTIVITIES OF THE MONITOR

31. The proposed Stay Extension Order seeks the approval of the conduct and activities of the Monitor described in this Report.
32. As outline in this Report (as well as the Monitor's previous reports to this Court), the Monitor and its counsel have played and continue to play, a significant role in these CCAA Proceedings. The Monitor respectfully submits that its actions, conduct and activities in these CCAA Proceedings have been carried out in good faith and in accordance with the provisions of the orders issued therein and should therefore be approved.

APPROVAL OF THE FEES OF THE MONITOR, MONITOR'S COUNSEL AND APPLICANTS' COUNSEL

33. Pursuant to paragraphs 28 of the ARIO, the Monitor, Monitor's counsel and the Applicants' counsel shall be paid their reasonable fees and disbursements, in each case at their standard rates and charges, by the Applicants as part of the costs of these CCAA Proceedings.
34. The total fees and disbursements of the Monitor for the period from March 1, 2024 to June 30, 2024 totaling \$178,278.37 inclusive of GST in the amount of \$8,489.44. The total fees and disbursements of the Monitor's Counsel for the period from March 1, 2024 to June 30,

2024 totaling \$71,129.23 inclusive of GST in the amount of \$3,324.64. The Monitor and its counsel will make copies of their accounts available upon request.

35. The total fees and disbursements of the Applicants' counsel for the preparation for and during these CCAA Proceedings for the period from March 1, 2024 to June 30, 2024 total \$139,444.08,739.14 inclusive of GST and PST in the amount of \$6,144.02. The Applicants' counsel will make copies of their accounts available upon request.
36. The Monitor respectfully submits that the fees and disbursements incurred by the Monitor, its counsel and the Applicants' counsel, as described above, are fair and reasonable in light of the following:
 - a. the Monitor's role in completing the SISF, including assisting in the closing of the Enhanced Stalking Horse APA, Royal Vista APA and sale of the Remaining Assets;
 - b. the assistance provided to the Applicants with the winding down of their business operations through these CCAA Proceedings;
 - c. the Monitor's role in collecting and holding the Funds in Trust as well as advancing portions to the Applicants to fund the wind-down of their operations;
 - d. the Monitor's and Monitor's counsel's role in completing the Security Review; and
 - e. drafting and reviewing various application materials in respect of these CCAA Proceedings.
37. The fees and disbursements incurred and to be incurred by the Monitor, its counsel and the Applicants' counsel to complete the administration of these CCAA Proceedings are

forecast in the Third Cash Flow Statement. The Monitor intends to seek approval for these additional fees at a later application.

EXTENSION OF THE STAY OF PROCEEDINGS

38. The Monitor has considered the Applicants' application for the extension of the Stay of Proceedings to October 31, 2024, and has the following comments:

- a. with access to the Funds in Trust, the Applicants are projected to have sufficient available liquidity to fund their obligations and the costs of the CCAA Proceedings during the term of the proposed extension to the Stay of Proceedings;
- b. there will be no material prejudice to the Applicants' creditors and other stakeholders as a result of the extension of the Stay of Proceedings;
- c. the Applicants have acted and continue to act in good faith and with due diligence;
- d. the overall prospects of the Applicants ability to complete these CCAA Proceedings for the benefit of the key stakeholders (and in particular, to complete the Next Steps, including without limitation the working capital calculation and adjustment as set out in the Enhanced Stalking Horse APA) will be enhanced by extending the Stay of Proceedings; and
- e. the length of the proposed Stay of Proceedings of approximately 3.5 months is reasonable given the timelines necessary to complete the Next Steps.

CONCLUSIONS AND RECOMMENDATIONS

39. The Monitor is of the view that the relief requested by the Applicants is necessary, reasonable and justified in the circumstances.

40. Accordingly, the Monitor respectfully recommends that this Court grant the Stay Extension Order.

All of which is respectfully submitted this 18th day of July 2024.

FTI Consulting Canada Inc.,
in its capacity as Monitor of
the Collision Kings Group
and not in its personal or corporate capacity




Dustin Olver, CA, CPA, CIRP, LIT
Senior Managing Director
FTI Consulting Canada Inc.

Appendix A

Collision Kings Group

CCA 17-Week Cash Flow
July 18, 2024

Weeks Commencing (Monday) (CAD)	15-Jul-24 Forecast	22-Jul-24 Forecast	29-Jul-24 Forecast	5-Aug-24 Forecast	12-Aug-24 Forecast	19-Aug-24 Forecast	26-Aug-24 Forecast	2-Sep-24 Forecast	9-Sep-24 Forecast	16-Sep-24 Forecast	23-Sep-24 Forecast	30-Sep-24 Forecast	7-Oct-24 Forecast	14-Oct-24 Forecast	21-Oct-24 Forecast	28-Oct-24 Forecast	4-Nov-24 Forecast	17-Week Forecast	
Forecast Week	Wk 1	Wk 2	Wk 3	Wk 4	Wk 5	Wk 6	Wk 7	Wk 8	Wk 9	Wk 10	Wk 11	Wk 12	Wk 13	Wk 14	Wk 15	Wk 16	Wk 17	Total	
RECEIPTS																			
Accounts Receivable	[1]	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Receipts		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DISBURSEMENTS																			
<i>Operating Disbursements</i>																			
Employee Expenses	[2]	(10,900)	-	(9,000)	-	-	-	(9,000)	-	-	(6,500)	-	-	-	-	(4,000)	-	(39,400)	
Operating Expenses	[3]	(12,447)	-	(6,490)	-	-	-	(2,990)	-	(70,578)	(2,990)	-	-	-	-	(2,990)	-	(98,485)	
<i>Total Operating Disbursements</i>		(23,347)	-	(15,490)	-	-	-	(11,990)	-	(70,578)	(9,490)	-	-	-	-	(6,990)	-	(137,885)	
Net Operating Cash Flow		\$ (23,347)	\$ -	\$ (15,490)	\$ -	\$ -	\$ -	\$ (11,990)	\$ -	\$ (70,578)	\$ (9,490)	\$ -	\$ -	\$ -	\$ -	\$ (6,990)	\$ -	\$ (137,885)	
<i>Non-Operating Receipts & Disbursements</i>																			
Professional Fees	[4]	(18,117)	-	-	(100,000)	-	-	(40,000)	-	-	-	-	(50,000)	-	-	-	(115,000)	(323,117)	
<i>Total Non-Operating Receipts & Disbursements</i>		(18,117)	-	-	(100,000)	-	-	(40,000)	-	-	-	-	(50,000)	-	-	-	(115,000)	(323,117)	
NET CASH FLOWS		\$ (41,464)	\$ -	\$ (15,490)	\$ (100,000)	\$ -	\$ -	\$ (51,990)	\$ -	\$ (70,578)	\$ (9,490)	\$ -	\$ (50,000)	\$ -	\$ -	\$ (6,990)	\$ (115,000)	\$ (461,001)	
CASH																			
Beginning Balance		\$ 2,368	\$ 20,905	\$ 20,905	\$ 5,415	\$ 5,415	\$ 5,415	\$ 5,415	\$ 83,425	\$ 83,425	\$ 12,847	\$ 3,357	\$ 3,357	\$ 13,357	\$ 13,357	\$ 13,357	\$ 6,367	\$ 2,368	
Interim Financing (Draw)	[5]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Funds in Trust	[6]	60,000	-	-	100,000	-	-	130,000	-	-	-	-	60,000	-	-	-	110,000	460,000	
Net Cash Inflows / (Outflows)		(41,464)	-	(15,490)	(100,000)	-	-	(51,990)	-	(70,578)	(9,490)	-	(50,000)	-	-	(6,990)	(115,000)	(461,001)	
ENDING CASH		\$ 20,905	\$ 20,905	\$ 5,415	\$ 5,415	\$ 5,415	\$ 5,415	\$ 83,425	\$ 83,425	\$ 12,847	\$ 3,357	\$ 3,357	\$ 13,357	\$ 13,357	\$ 13,357	\$ 6,367	\$ 1,367	\$ 1,367	


Collision Kings Group
Shane Daerden, CEO

Notes:
Management of Collision Kings Group has prepared this Projected Cash Flow Statement solely for the purposes of determining the liquidity requirements of CKG during the period of July 15, 2024 to November 4, 2024. This Projected Cash Flow Statement is based on probable and hypothetical assumptions detailed in Notes 1-6. Consequently, actual results will likely vary from actual performance and such variances may be material.

- [1] No collections anticipated as all working capital was purchased pursuant to the Enhanced Stalking Horse APA.
- [2] Semi-monthly payroll (inclusive of ongoing payroll source deduction remittances) and contractor expenses for employees required for final wind-down of operations.
- [3] G&A Expenses, Franchise fees, Software subscription costs to maintain data back-ups and corporate records.
- [4] Professional fees relate to the Company's legal counsel, the Proposed Monitor and Proposed Monitor's legal counsel.
- [5] Interim Financing consists of advances under the Interim Facility
- [6] Use of Funds in Trust which are being held by the Monitor to be used for wind-down expenses and payment of professional fees.